



Australian
British
Chamber
of Commerce

Thanks to our 2025
Catalyst Sponsors

ARUP

BMD



M M
MOTT
MACDONALD



 **The APP Group**
A Bureau Veritas Company

Australian British Infrastructure Catalyst 2025

Tuesday 7 October – Friday 10 October
Sydney & Brisbane

Catalyst Contacts

Ticky Fullerton
Chief Executive Officer
E: tfullerton@britishchamber.com
M: (+61) 439 595 689

Ynja Bjornsson
Senior Programmes Manager
E: ybjornsson@britishchamber.com
M: (+61) 400 159 709

Thanks to our
Supporting Partner

MinterEllison.



Delegate Tickets

Member: \$6,000 | Non Member: \$7,000 (excludes GST)

Please note the ticket price does not include travel and accommodation in Sydney and Brisbane. For more information, please contact us at events@britishchamber.com. Please also get in touch if you are interested in finding out about Sponsorship options.

The Australian British Infrastructure Catalyst returns to Australia for 2025

The Australian British Infrastructure Catalyst (ABIC) comes back to Australia with a handpicked British leadership group to inject the latest thinking, from policy and planning reform to advanced manufacturing.

Across Sydney and Brisbane, ABIC offers knowledge exchange on lifting productivity in transport and infrastructure, tackling housing, placemaking and social license and major projects from airports to stadia.



Aims and Objectives of the 2025 Catalyst

- Build on the strong base of trade, investment and knowledge sharing in infrastructure and transport
- Unpack the growth agenda and policy priorities in the UK and Australia
- Reset thinking on lifting productivity and driving affordable cost outcomes
- Find investment to drive both economic and social outcomes
- Tackle the housing crises, from investment, to planning and progress on Modern Methods of Construction
- Spotlight on builds for airports and major event infrastructure
- Future focussed thinking to reduce supply chain risks, and grow skills and jobs

Confirmed Speakers

- **Lord Peter Hendy CBE**, UK Rail Minister (to be confirmed)
- **Andy Lord**, Commissioner, Transport for London
- **Jim Betts**, Secretary, Department of Infrastructure, Transport, Regional Development, Communications and the Arts
- **Jessica Hall**, Deputy Secretary, Department of Infrastructure, Transport, Regional Development, Communications and the Arts
- **The Hon Jarrod Bleijie MP**, QLD Deputy Premier, Minister for State Development, Infrastructure and Planning and Minister for Industrial Relations
- **Damien Walker**, QLD Director-General, Department of the Premier and Cabinet
- **Josh Murray**, Secretary, Transport for NSW
- **Jeroen Weimar**, Secretary, VIC Department of Transport and Planning
- **Sally Stannard**, Director-General, QLD Department of Transport and Main Roads
- **Tony Shepherd AO**, Chairman, Infrastructure SA
- **Howard Collins OBE**, Coordinator-General, Transport for NSW
- **Graeme Newton**, CEO, Cross River Rail
- **Professor Jennifer Westacott AC**, Western Sydney University; Chair, Western City & Aerotropolis Authority
- **Nicole Lockwood**, Chair, Infrastructure WA
- **Lorna Murphy**, Director of Buses, Transport for London
- **Dale Connor**, COO and CEO, Construction, Lendlease
- **Mark Dimmock**, Managing Director – Australia, Laing O'Rourke
- **Andrew Macmillan**, Chief Strategy Officer, MAG - Manchester Airports Group
- **Paul Willis**, Group Executive Planning & Delivery, Sydney Airport
- **Henri Murison**, CEO, Northern Powerhouse Partnership
- **David Hughes**, CEO, East West Rail
- **Leon Daniels OBE**, President, UK Chartered Institute of Transport
- **Jon Davies**, CEO, Australian Constructors Association
- **Tim Parker**, CEO, High Speed Rail Authority
- **Stephanie Graham**, Managing Director, Construction, Lendlease
- **Richard de Cani**, Chief Operating Officer Global Business & Markets
- **Kate Hall**, Major Projects Design Director, Arup
- **Rebecca Hanley**, Group Director – Strategic Programmes, Laing O'Rourke
- **Chris Turton**, Aviation Lead Australia and New Zealand, Mott MacDonald
- **Dr Allison Stewart**, State Manager Victoria, Mott MacDonald
- **Ben Kitcher**, Executive Director, Bradfield Development Authority - Advanced Manufacturing Readiness Facility
- Plus many more still to be confirmed

Tuesday 7 October 2025

Location: Lendlease, Level 14, Tower Three, International Towers Sydney Exchange Place, 300 Barangaroo Avenue, Barangaroo NSW 2000

Welcome from the Australian British Chamber of Commerce

Lendlease Welcome and Introduction

NSW Government Welcome

UK Government Address

- Transport Reform and Economic growth through Infrastructure

Australian Federal Government Address

- Long term planning and funding
- A future made in Australia

Morning Tea

Infrastructure Investment Priorities

- Enabling economic and societal outcomes beyond construction jobs
- Cost, returns and efficiency
- Planning and implementation pipeline certainty and national collaboration
- Energy Transition

Funding Infrastructure sustainably – the National Debate and considered choices

- Community support for the Why
- Public ownership and role of the private sector
- Fit for purpose vs gold plating

Lunch

Growing Demand in a Changing Market

- Population pressure / back to the office
- Public transport integration
- Transport key to housing targets
- The role of the bus super loop in London

UK and Australian Landscape

- Pressure for growth, fast track planning & approvals
- UK under NISTA, pipeline and Government role
- Systems thinking failures
- Smarter use of existing assets

Coffee Break before departing for Site Visit

Site Visit

Catalyst Sydney Dinner – Museum of Contemporary Art, 140 George St, The Rocks

Wednesday 8 October 2025

Location: AM: Western Sydney AMRF, PM: Lendlease, Level 14, Tower Three, International Towers Sydney Exchange Place, 300 Barangaroo Avenue, Barangaroo NSW 2000

7.30am Coach departs Crown Sydney to Western Sydney AMRF, Bradfield City Centre

Welcome from Australian British Chamber of Commerce

Ministerial Address

Bradfield Keynote: Welcome to a new City

A Catalyst for investment in Australia's growth engine

- Industrial heritage
- Catalytic investments – Stage 1 & 2

Morning Tea

Advanced Manufacturing to increase our economic complexity and productivity

- MMC, leadership and gaining traction
- Lifting construction productivity
- National Construction Strategy – an update

Planning – the right path to address housing

- Strategic planning for land-use, housing, amenity transport, utilities, industry
- Streamlining planning & approvals
- Local Government Partnerships
- Community buy-in/social license

Lunch

Drive back to the city – Drive past Western Sydney Airport on route

Future-proofing Airports – Operator and Systems Thinking

- Airports for the 22nd century
- Heathrow Third runway
- Western Sydney Airport
- Sydney Airport
- Role for Standardisation, Digitisation, MMC
- Timing of SAF

Airports – Industry's role in delivering future airports

- Leveraging a global capability
- Managing risks to maintain levels of service to be cost effective

Afternoon Tea

The Social and Economic case for Rail

- Western Sydney Airport and West Metro
- Doubling down on TODs
- Community buy-in, social value
- East West Rail
- Rail to the regions incl north of England

A conversation: The case for High-Speed Rail

Senior Leader Truth to Power Panel

Night OFF: (some delegates may choose to fly to Brisbane this evening)

Thursday 9 October 2025

Location: Minter Ellison, Level 22, One Eagle - Waterfront Brisbane, 1 Eagle Street, Brisbane

Fly to Brisbane

Welcome from Australian British Chamber of Commerce

- 10am start

Queensland Ministerial Welcome

Investment and Delivery for 2032

- Fresh eyes on Government/Private partnerships
- Programmatic approach to partnerships

Morning Tea

Nation Building Opportunity and Legacy

- Old Trafford
- 2032 impact and legacy creating projects
- Venues, transport and amenity
- Regional dividend

Lunch

Nation Building Opportunity – Private Sector

- Private sector role
- Getting the priorities right
- Cost certainty in delivery
- Keeping the city working

London 2012 Legacy

Catalyst Brisbane Dinner - Blackbird, Riverview Room, 123 Eagle Street, Brisbane

Friday 10 October 2025

Location: Minter Ellison, Level 22, One Eagle - Waterfront Brisbane, 1 Eagle Street, Brisbane

Welcome from Australian British Chamber of Commerce

Pathway to 2032, Department Address

- The first hybrid and sustainable games
- Delivering a regional programme
- Community engagement & support

Market Capacity Challenges

- National priorities for delivery and funding
- Battle for talent, defence priorities, energy transition
- Succession planning

Morning Tea

Transport Dividend for SE Queensland – A mode shift legacy

- Transport Report Card, Sunshine Coast and Gold Coast, and legacy/step change
- Regional connections and economic development
- Step change for the role of buses

Green and Gold Legacy 2032

- Decarbonising Transport
- Productive and sustainable infrastructure delivery
- Social Value and Social Licence

Lunch

Youth Voice on Transport

- Catalyst Young Ambassadors
- ESG, Cost of living

Senior Leader Insights Panel

- What have we learned
- What's holding us back?
- What must we take forward?

Site Visit followed by Catalyst Close